MEALS ON WHEELS, BERMUDA

Financial Statements and
Independent Auditor's Report

For the year ended
March 31, 2026

Deloitte Ltd.
Corner House
20 Parliament Street
P.O. Box HM 1556
Hamilton HM FX
Bermuda

Tel: + 1 (441) 292 1500
Fax: + 1 (441) 292 0961
www.deloitte.com

INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of
Meals on Wheels, Bermuda

Qualified Opinion

We have audited the financial statements of Meals on Wheels, Bermuda (the "Charity"), which comprise the statement of financial position as at March 31, 2026, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, except for the possible effects of the matter described in the Basis for Qualified Opinion section of our report, the accompanying financial statements present fairly, in all material respects, the financial position of the Organization as at March 31, 2026, and the results of its operations and its cash flows for the year then ended in accordance with accounting standards for not-for-profit organizations in Bermuda and Canada.

Basis for Qualified Opinion

In common with many not-for-profit organizations, the Organization derives revenue from donations, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, our verification of these revenues was limited to the amounts recorded in the records of the Organization and we were not able to determine whether any adjustments might be necessary to revenues, the excess of revenues over expenses, and cash flows from operations for the years ended March 31, 2026 and 2025, current assets as at March 31, 2026 and 2025, and net assets as at April 1 and March 31 for both the 2026 and 2025 years. Our audit opinion on the financial statements for the year ended March 31, 2026 was modified accordingly because of the possible effects of this scope limitation.

We conducted our audit in accordance with generally accepted auditing standards in Bermuda and Canada. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Organization in accordance with the ethical requirements that are relevant to our audit of the financial statements in Bermuda, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified audit opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting standards for not-for-profit organizations in Bermuda and Canada, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Organization's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Organization or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Organization's financial reporting process.

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited ("DTTL"), its global network of member firms, and their related entities (collectively, the "Deloitte organization"). DTTL (also referred to as "Deloitte Global") and each of its member firms and related entities are legally separate and independent entities, which cannot obligate or bind each other in respect of third parties. DTTL and each DTTL member firm and related entity is liable only for its own acts and omissions, and not those of each other. DTTL does not provide services to clients. Please see www.deloitte.com/about to learn more. Deloitte Ltd. is an affiliate of DCB Holding Ltd., a member firm of Deloitte Touche Tohmatsu Limited.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with generally accepted auditing standards in Bermuda and Canada will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with generally accepted auditing standards in Bermuda and Canada, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Organization's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Organization to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Deloitte Ltd.

Septmeber 14, 2026

Meals on Wheels, Bermuda
Statement of Financial Position
As at March 31, 2026
(Expressed in Bermuda dollars)

	General Fund $	Capital Asset Fund $	Endowment Fund $	March 31, 2026 $	March 31, 2025 $
ASSETS					
CURRENT ASSETS					
Cash and cash equivalents	140,460	-	46,352	186,812	233,671
Net accounts receivable	19,765	-	-	19,765	16,000
	160,225	-	46,352	206,577	249,671
NON-CURRENT ASSETS					
Investments (note 3)	-	-	4,217,330	4,217,330	3,310,294
Capital assets (note 4)	-	325,906	-	325,906	364,151
	-	325,906	4,217,330	4,543,236	3,674,445
	160,225	325,906	4,263,682	4,749,813	3,924,116
LIABILITIES AND NET ASSETS					
CURRENT LIABILITIES					
Accounts payable and accrued liabilities (note 8)	30,995	-	-	30,995	32,187
Current portion of deferred contributions related to capital assets (note 5)	-	4,888	-	4,888	4,888
	30,995	4,888	-	35,883	37,075
NON-CURRENT LIABILITIES					
Deferred contributions related to capital assets (note 5)	-	17,858	-	17,858	22,746
	30,995	22,746	-	53,741	59,821
NET ASSETS					
Invested in capital assets	-	303,160	-	303,160	336,517
Externally restricted	-	-	4,217,330	4,217,330	3,368,054
Internally restricted	-	-	-	-	32,636
Unrestricted	129,230	-	46,352	175,582	127,088
	129,230	303,160	4,263,682	4,696,072	3,864,295
	160,225	325,906	4,263,682	4,749,813	3,924,116

Approved by the Board of Directors

Director

Director

The accompanying notes are an integral part of these financial statements.

Meals on Wheels, Bermuda
Statement of Operations
For the year ended March 31, 2026
(Expressed in Bermuda dollars)

	General Fund $	Capital Asset Fund $	Endowment Fund $	March 31, 2026 $	March 31, 2025 $
REVENUES					
Food income	175,957	-	-	175,957	177,507
Donations (note 6)	1,153,049	-	-	1,153,049	996,768
Government grant	50,000	-	-	50,000	50,000
Interest and dividend income	138	-	41,920	42,058	29,966
Amortization of deferred contributions (note 5)	-	4,888	-	4,888	4,888
Net realized and change in unrealized gain/(loss) on Endowment Fund investments	-	-	212,353	212,353	62,051
	1,379,144	4,888	254,273	1,638,305	1,321,180
EXPENSES					
Depreciation of capital assets	-	57,896	-	57,896	45,425
Audit fee (note 6)	28,141	-	-	28,141	27,378
Bank charges	3,327	-	-	3,327	11,502
Computer Services	8,529	-	-	8,529	10,790
Food	165,924	-	-	165,924	163,076
Insurance	7,988	-	-	7,988	7,593
Kitchen supplies	41,382	-	-	41,382	41,266
Maintenance and repairs	33,466	-	-	33,466	40,346
Investment Management fees	-	-	28,782	28,782	26,505
Office supplies and miscellaneous	20,642	-	-	20,642	7,541
Consultancy fees	1,112	-	-	1,112	2,829
Salaries, wages and employee benefits (note 7)	383,649	-	-	383,649	333,709
Telephone	9,298	-	-	9,298	8,956
Utilities	16,392	-	-	16,392	18,505
	719,850	57,896	28,782	806,528	745,421
EXCESS/(DEFICIT) OF REVENUE OVER EXPENSES	659,294	(53,008)	225,491	831,777	575,759

The accompanying notes are an integral part of these financial statements.

Meals on Wheels, Bermuda
Statement of Changes in Net Assets
For the year ended March 31, 2026
(Expressed in Bermuda dollars)

	General Fund $	Capital Asset Fund $	Endowment Fund $	March 31, 2026 $	March 31, 2025 $
NET ASSETS, BEGINNING OF YEAR	127,088	336,517	3,400,690	3,864,295	3,288,536
Excess/(Deficit) of revenues over expenses	659,294	(53,008)	225,491	831,777	575,759
Interfund transfers (Note 10)	(657,152)	19,651	637,501	-	-
NET ASSETS, END OF YEAR	129,230	303,160	4,263,682	4,696,072	3,864,295

The accompanying notes are an integral part of these financial statements.

Meals on Wheels, Bermuda
Statement of Cash Flows
For the year ended March 31, 2026
(Expressed in Bermuda dollars)

	General Fund $	Capital Asset Fund $	Endowment Fund $	March 31, 2026 $	March 31, 2025 $
OPERATING ACTIVITIES					
Excess/(Deficit) of revenue over expenses	659,294	(53,008)	225,491	831,777	575,759
Items not affecting cash:					
Depreciation of capital assets	-	57,896	-	57,896	45,425
Amortization of deferred contributions	-	(4,888)	-	(4,888)	(4,888)
Net realized and change in unrealized gain/(loss) on Endowment Fund investments	-	-	(212,353)	(212,353)	(62,051)
Net change in non-cash working capital	-	-	-	-	
Change in accounts receivable	(3,765)	-	-	(3,765)	61
Change in prepaid expenses	-	-	-	-	-
Change in accounts payable	(1,192)	-	-	(1,192)	736
Cash from operating activities	654,337	-	13,138	667,475	555,042
INVESTING ACTIVITIES					
Investments acquired	-	-	(1,423,743)	(1,423,743)	(1,516,694)
Investments sold	-	-	729,060	729,060	944,262
Capital assets acquired	-	(19,651)	-	(19,651)	(85,787)
Cash (used in) / from investing activities	-	(19,651)	(694,683)	(714,334)	(658,219)
FINANCING ACTIVITIES					
Interfund transfer, being cash (used in)/ from financing activities	(657,152)	19,651	637,501	-	-
NET (DECREASE) / INCREASE IN CASH AND CASH EQUIVALENTS	(2,815)	-	(44,044)	(46,859)	(103,177)
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	143,275	-	90,396	233,671	336,848
CASH AND CASH EQUIVALENTS, END OF YEAR	140,460	-	46,352	186,812	233,671

The accompanying notes are an integral part of these financial statements.

1. PURPOSE AND LEGAL FORM

Meals on Wheels, Bermuda (the "Charity") is registered as a charitable organization under the Charities Act 1978 (Registration no. 109). The Charity was incorporated as a Company Limited by Guarantee under the laws of Bermuda on February 4, 2010. The Charity is registered under and regulated by the Companies Act 1981 and the Charities Act 1978. The primary purpose of the Charity is to provide meals to the elderly or infirm and other people who will benefit from such services.

In order to maintain its status as a registered charity, the Charity has a legal obligation to submit an annual income and expenditure statement. In the opinion of management, the Charity is not and nor has ever been, in default of this regulation.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Basis of preparation

The accompanying financial statements have been prepared in accordance with accounting standards for not-for-profit organizations generally accepted in Bermuda and Canada ("ASNPO") and include the following significant accounting policies:

Accounting estimates

The preparation of financial statements in accordance with ASNPO requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenue and expenses during the reporting periods. Actual results could differ from management's best estimates as additional information becomes available in the future. These estimates and assumptions are reviewed periodically and, as adjustments become necessary, they are reported in the period in which they become known.

Fund accounting

The General Fund reports the assets, liabilities, revenues, and expenditures related to meal preparation, delivery and administrative activities. The Capital Asset Fund reports the assets, liabilities, revenues and expenses related to capital assets. The Endowment Fund reports the assets, liabilities, revenues and expenditures related to the Endowment Trust. Revenues in the Endowment Fund are not externally restricted.

Revenue recognition

The Charity follows the deferral method of accounting for contributions. Restricted contributions are recognized as revenue in the year in which the related expenses are incurred. Unrestricted contributions are recognized as revenue when they are received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Endowment contributions are recognized as direct increases in net assets in the year.

Investment income in the Endowment Fund includes dividend and interest income, realized gains and losses on sales of investments, and unrealized gains and losses on investments measured at fair value.

SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Cont'd)

Revenue recognition (cont'd)

Dividend and interest are recognized as revenue when they are earned.

The Charity provides meals at no charge to clients who cannot afford to pay. The Charity also provides meals to clients who receive a subsidized rate, and clients who pay the full value of their meals.

Cash and cash equivalents

Cash and cash equivalents include cash on account and term deposits with maturities from the date of acquisition of three months or less which are readily convertible to known amounts of cash and are subject to insignificant changes in value.

Capital assets

Capital assets are carried at cost less a provision for depreciation. Land is not depreciated. Capital assets are depreciated on a straight-line basis over their estimated useful lives as follows:

Building	30 years
Improvements	10 years
Furniture and fixtures/equipment	5 years

Contributed services

Volunteer efforts and non-cash donations, except those related to capital assets and professional audit services, are not reflected in the financial statements as these amounts are not susceptible to objective measurement or valuation. Donated audit services are included at fair value in the statement of operations.

Financial instruments

Financial assets and financial liabilities are initially measured at fair value. The Charity subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments, which are measured at fair value based on quoted market prices. Changes in fair value are recognized in the statement of operations.

Financial assets measured at amortized cost include cash and cash equivalents and net accounts receivable. Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

3. INVESTMENTS

Investments consist of fixed income securities, equities and cash equivalents with a fair value of $4,217,330 (2025: $3,310,294). Investment income comprises dividend income, interest income and realized and unrealized gains and losses.

4. CAPITAL ASSETS

	Cost $	Accumulated Depreciation $	2026 Net book Value $	2025 Net book Value $
Land	180,000	-	180,000	180,000
Building	422,781	415,689	7,092	21,184
Improvements	130,088	68,459	61,629	55,759
Furniture and fixtures/equipment	432,507	355,322	77,185	107,208
	1,165,376	839,470	325,906	364,151

5. DEFERRED CONTRIBUTIONS RELATED TO CAPITAL ASSETS

	Deferred contributions on capital assets $	Designated for capital projects $	2026 Total $	2025 Total $
Balance, beginning of year	15,960	11,674	27,634	32,522
Amounts amortized to revenue	(2,660)	(2,228)	(4,888)	(4,888)
Additions	-	-	-	-
Balance, end of year	13,300	9,446	22,746	27,634

Deferred contributions on capital assets

Deferred contributions on capital assets represent contributions from donors to assist with the purchase of the Charity's building and equipment and are being amortized to revenue over the life of the building and equipment to match the revenue with the related depreciation expense.

Designated for capital projects

The designated for capital projects balance is being amortized to revenue over the life of the related capital assets acquired using the funds, to match the revenue with the related depreciation expense, commencing from the date on which the related capital assets were brought into use.

6. DONATIONS

Audit fees for the year ended March 31, 2026 are recorded at their fair value of $28,141 (2025: $27,378). The actual amount charged for the audit is $5,872 (2025: $5,432) with the difference of $22,160 (2025: $21,729) being recorded as a donation to the General Fund.

During the year Meals on Wheels received a bequest totaling $737,800 (2025: $700,000) from the estate of a former volunteer. This was recognized as donation revenue.

7. PENSION PLANS

The Charity maintains a defined contribution pension plan in accordance with The National Pension Scheme (Occupational Pension) Act 1998, which is administered by Colonial and covers the majority of its employees. During the period, the Charity made contributions of $12,328 (2025: $11,206) into the plan.

The Charity also pays monthly social insurance payments in accordance with The Contributory Pensions Act 1970. The payments for the year ended March 31, 2026 totaled $9,409 (2025: $9,519).

8. GOVERNMENT REMITTANCES

As of March 31, 2026, included in accounts payable and accrued liabilities is $1,075 (2025: $2,563) due to the Bermuda Government.

9. FINANCIAL INSTRUMENTS

The Charity is exposed to various risks through its financial instruments.

Credit risk

The estimated fair values of cash and cash equivalents and net accounts receivable approximate their carrying values.

Financial assets which potentially subject the Charity to concentrations of credit risk consist primarily of cash and cash equivalents and accounts receivable. In management's opinion, the risk of loss due to credit risk is not significant as cash and cash equivalents are placed with high credit quality institutions and accounts receivable are presented net of provisions for uncollectible amounts totaling $Nil (2025: $Nil).

Market risk

Market risk is the potential for changes in the value of investments due to market changes, including interest and foreign exchange rate movements and fluctuations in security prices. Market risk is directly impacted by the volatility and liquidity in the markets in which the underlying assets are traded. The Charity manages its exposure to market risk related to trading instruments on an aggregate basis.

Changes in risk

There have been no significant changes in the Company's risk exposures from the 2025 fiscal year.

10. INTERFUND TRANSFERS

During the year $19,651 (2025: $85,786) was transferred from the General Fund to the Capital Asset Fund to finance acquisition of additional capital assets, and $637,501 (2025: $685,786) was transferred to the Endowment Fund investment portfolio.

11. SUBSEQUENT EVENTS

The Charity has assessed and evaluated all subsequent events arising from the balance sheet data up to the date of September 14, 2026, and has concluded that no additional disclosures are required.